

A hybrid approach based on the BWM-VIKOR and GRA for ranking facility location in construction site layout for Mehr project in Tehran

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ABSTRACT

This study presents a new hybrid framework based on the multi-criteria decision making in order to rank the potential site layout locations by consideration of the cost and safety criteria in the Mehr Construction Project in Tehran, Iran. To this end, all of the criteria in selecting suitable potential locations are extracted from the research literature and the most effective ones, which are matched with existing conditions in Tehran are considered based on the opinion of experts,. Then, the proper locations for site layout are determined as the potential alternatives and ranked by experts based on the structure. According to the data collected from the questionnaires, the weights of the selected criteria are calculated using Best Worst Method (BWM) and the final ranking of the locations is performed using two Gray Relational Analysis and VIKOR methods. The computational results indicate that both VIKOR and GRA methods yield the same ranking. However, a method with higher reliability should be used to select the best potential location of construction site layout. Therefore, the sensitivity analysis of final outputs on the parameters existing in VIKOR and GRA methods is used in order to rank the alternatives and select the best approach. According to the computational results, the GRA method provides higher robustness compared with the VIKOR method. Accordingly, the ranking obtained from the GRA method is employed as the final solution in implementing the case study.

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1. Introduction

Heavy costs are spent on safety and suitable layout of facilities in some applications such as civil projects and non-civil projects performed by government and private or public sectors respectively; hence, the most important goal of such problems is to minimize system costs and maximizing safety level (Kumar & Cheng, 2015; Said & El-Rayes, 2013). Many studies examined this problem only by consideration of minimizing costs while managers tend to optimize more objectives like safety level maximization in the real world. On the other hand, changing a facility layout after implementation of a project is difficult or infeasible; accordingly, it is essential to consider all of the criteria affecting the final decision-making (Yahya & Saka, 2014). Another important point for the implementation of all industrial and construction projects is the safety level and factors affecting it. This is a vital issue because endangered safety of workers, managers and equipment may lead to costly postponements and

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heavy private or public fines when workers' safety is at risk (Kaveh et al., 2018). Therefore, a suitable model should be proposed for proper facilities layout in construction projects efficiently by considering all of the effective factors.

In this research, a hybrid method based on the BWM, VIKOR and GRA is presented to prioritize the potential locations for construction site layout. This subject has been less considered by the researchers. Jozi et al. (2015) employed the hybrid analytical hierarchy (AHP) process (Saaty, 2003) with data envelopment analysis (DEA) (Banker et al., 1984) in order to rank layout design patterns. They applied AHP method to determine functional values of qualitative criteria in order to use them in the DEA model. Durmusoglu (2018) used a similar approach to prioritize layout design patterns with the different method in which, two fuzzy variables of information flow and environmental condition were used to determine the relationships between activities and closeness ratings based on the fuzzy decision system. Ardeshir et al. (2014) used the searching GA approach and the ELECTRE multi-criteria decision-making method (Jain & Ajmera, 2019) in order to rank the patterns. In this research, Pareto-optimal solution was determined using boundary multi-objective genetic algorithms then the optimal solution was selected using the ELECTRE method. Nguyen et al. (2016) employed the TOPSIS approach (Biswas & Saha, 2019) in order to prioritize site layout designs then compared the obtained results to the results of TOPSIS. The proposed approach dramatically depends on the subjective judgments of the designers.

Marzouk and Al Daour (2018) presented a decision-making system, which consists of input, design, evaluation, selection and output steps in order to solve the construction site layout planning multi-objective dynamic problem. Various objectives, scheduling plan and sites conditions were determined at the input step. At the design step, two mathematical optimization models of Max-Min ant system (MMAS) and the corrected algorithm based on the Pareto Ant Colony Optimization were presented to solve single-objective and multi-objective optimization problems, respectively. Ultimately, The Fuzzy TOPSIS (Aikhuele, 2019) method was used at evaluation and selection steps in order to evaluate and select the best layout design among other generated designs at the design step. Mytilinou et al. (2018) carried out a study in which, construction site criteria were ranked using quality management, cost, and safety approach in construction projects using TOPSIS method. This study was conducted to be beneficial for project managers' success. Analyzing sub-criteria based on the above-mentioned method, projection type, safety, project programming, work time and building dimensions were selected as prior cases, respectively. Abune'Meh (2017) carried out a study where the criteria affecting the evaluation of layout designs were identified at first step and a hybrid fuzzy multi-criteria decision-making method was presented to select the optimum layout design. In this method, Fuzzy Group AHP, Shannon entropy (Vatansever & Akgül, 2018), and TOPSIS were utilized to determine the functional values of layout designs by consideration of qualitative criteria, to calculate criteria's weights and to rank final layout designs, respectively. Moreover, qualitative and quantitative criteria were taken into account simultaneously so that the function of layout designs was considered for qualitative criteria within a fuzzy method. In addition, the optimal design was selected proportionally without considering the relative importance between criteria based on the opinions of experts.

Esfahani and Nik (2016) carried out a study in order to address the layout of some facilities like Tower Crane in construction site and effective factors of these facilities in construction site safety and proposed an appropriate solution to increase safety within design step. Ning et al. (2016) conducted a study where AHP approach was used to determine functional values of qualitative criteria. They employed a commercial software to create layout patterns and functional quantitative values and finally used a non-linear weighted optimization model for order of layout design patterns in presence of two groups of criteria considering the order of criteria based on the designers' ideas. This study implemented the obtained model in a real case study in order to show the model applicability then presented the results. Table 1 reports a classification of multi-criteria decision-making methods that have been used in previous studies.

Table 1

Different types of decision-making methods for energy sites selection

Ref.	MCDM Methods								
	AHP	ANP	ELECTRE	DEMATEL	TOPSIS	OWA	GRA	VIKOR	BWM
Önüt et al., 2010)	✓								
Aataei & Branch, 2013	✓								
Zavadskas et al., 2013	✓				✓				
Stanujkić et al., 2013			✓						
Jato-Espina et al., 2014			✓						
Ardeshir et al., 2014	✓								
Ardeshir et al., 2014		✓			✓				
Jozí et al., 2015	✓								
Nguyen et al., 2016	✓						✓		
Abune'Meh, 2017	✓								
Arashpour et al., 2018						✓			
Durmusoglu, 2018		✓			✓				
Al Hawarneh et al., 2019							✓	✓	✓
The proposed Study									

According to Table 1, most of the studies have utilized AHP method. In fact, AHP is one of the widely used decision-making methods in this area (Kumar et al, 2017). Some of decision-making methods like TOPSIS and VIKOR have been also employed with AHP in a hybrid method. However, the interesting point is that the new decision-making methods such as BWM and GRA have not been considered by the researchers in this field while BWM is a more powerful approach used to determine weight of criteria compared to the other decision-making methods (Rezaei, 2016). This method can find the weight of criteria precisely by using a linear optimization model. Except the questionnaires that have been filled out with the experts and there is not any user interference in determining weight of these criteria (Rezaei, 2015). Hence, the obtained weights have an acceptable reliability. Furthermore, GRA method is highly robust in final ranking of alternatives based on the criteria (Zhang et al., 2011). Therefore, the present study uses a hybrid approach based on BWM, GRA and VIKOR methods in order to expand the application of these methods in finding suitable locations for construction site layout. This paper has been organized as follows: section 2 explains the research problem and introduces the taken alternatives and criteria. Section 3 describes the applied multi-criteria decision-making methods. Section 4 presents the computational results. Finally, section 5 presents a summary of research results.

2. Definitions and Concepts of BWM, VIKOR and GRA Techniques

This section introduces the definitions related to BWM and VIKOR and GRA techniques as well as the Monte Carlo Simulation Method. The hybrid model of MCDM is suggested based on the basic concept.

2.1. The Best Wordt-Method

BWM is a robust method proposed to solve MCDM problems and is used to calculate the weights of alternatives and criteria (Rezaei, 2015, 2016). This method removes weaknesses such as incompatibility of pairwise comparison-based methods (e.g AHP and ANP). In recent years, BWM has been employed by many researchers to determine weights and rank alternatives in different fields. In general, structure of BWM method steps is as follows:

Step 1: creation of decision criterion system: decision criterion system comprises a set of identified criteria by reviewing literature and experts' opinions as a set of $\{c_1, c_2, \dots, c_n\}$. Values of decision criteria reflect function of different alternatives.

Step 2: determining the best and the worst criteria among the main criteria and sub-criteria; according to decision criterion system, the best and worst criteria should be identified by decision makers. The best criterion is indicated by C_B and the worst criterion is shown by W_B .

Step 3: Reference comparisons for the best criterion: This step determines the priority of the best criterion compared with other criteria using values between 1 and 9 based on the verbal comparison scale, which is presented in Table 5. Results are indicated in a vector:

$$A_B = (a_{B1}, a_{B2}, \dots, a_{Bn}), \quad (1)$$

where, a_{Bj} is the priority related to the best-selected criterion of B compared to each criterion of j . So, $a_{BB} = 1$.

Step 4: Reference comparisons for the worst criterion: priority of all of the criteria related to worst selected criterion is calculated using values 1-9 in the same way. Results of this vector shown as follows:

$$A_W = (a_{1W}, a_{2W}, \dots, a_{nW})^T, \quad (2)$$

where, a_{jW} indicates the priority of each criterion j relative to the worst selected criterion of W . obviously, $a_{WW} = 1$

Step 5: Determine the optimal weights ($W_1^*, W_2^*, \dots, W_n^*$): to achieve the optimal weights of the criteria at this step, the highest absolute difference $\{|w_B - a_{Bj}w_j|, |w_j - a_{jW}w_W|\}$ should be minimized for all of js values. This is formulated as following optimization problem:

$$\begin{aligned} & \min \max_j \{|w_B - a_{Bj}w_j|, |w_j - a_{jW}w_W|\} \\ & \text{subject to} \end{aligned}$$

$$\begin{aligned} & \sum_j w_j = 1 \\ & w_j \geq 0, \text{ for all } j \end{aligned} \quad (3)$$

Problem (3) can be modified to the following model:

$$\min \xi^L$$

subject to

$$\begin{aligned} & |w_B - a_{Bj}w_j| \leq \xi^L, \text{ for all } j \\ & |w_j - a_{jW}w_W| \leq \xi^L, \text{ for all } j \end{aligned} \quad (4)$$

$$\begin{aligned} & \sum_j w_j = 1 \\ & w_j \geq 0, \text{ for all } j \end{aligned}$$

Model (4) is linear with exclusive solution. Hence, optimal weights ($w_1^*, w_2^*, \dots, w_n^*$) and optimal value of ξ^{L*} are obtained with solving this model. Values near to zero (ξ^{L*}) in this model indicate high compatibility level (Rezaei, 2016).

2.2. Grey Relational Analysis Technique

Grey Relational Analysis (GRA) was developed by Deng (1982). Grey system theory is an algorithm that analyzes the indefinite relations between members of a system. This algorithm can be used in multi-criteria decision-making problems. This approach is able to identify both qualitative and quantitative relationships between sophisticated factors within a system. The approach can examine the relationship between two alternatives by measuring the distance between them. It is assumed that the multi-criteria decision-making problem consists of m alternatives A_1, A_2, \dots, A_m and n criteria C_1, C_2, \dots, C_n so that each alternative is evaluated based on the n criteria and all of the measured values are assigned to the alternatives and shown based on the decision matrix $Y (= (y_{ij})_{m \times n})$. GRA steps are as follows:

Step 1: Calculate the normal decision matrix and normalized value x_{ij} using Eq. (5) and Eq. (6).

$$x_{ij} = \frac{y_{ij} - \text{Min}\{y_{ij}, i = 1, 2, \dots, m\}}{\text{Max}\{y_{ij}, i = 1, 2, \dots, m\} - \text{Min}\{y_{ij}, i = 1, 2, \dots, m\}} \quad i = 1, 2, \dots, m; j = 1, 2, \dots, n; \text{for } j \in I \quad (5)$$

$$x_{ij} = \frac{\text{Max}\{y_{ij}, i = 1, 2, \dots, m\} - y_{ij}}{\text{Max}\{y_{ij}, i = 1, 2, \dots, m\} - \text{Min}\{y_{ij}, i = 1, 2, \dots, m\}} \quad i = 1, 2, \dots, m; j = 1, 2, \dots, n; \text{for } j \in J \quad (6)$$

where, i represents the sequence of benefit criteria and J is the sequence of costs.

Step 2: Determine the reference sequence x_0 using the Eq. (7).

$$x_0 = \{x_{01}, x_{02}, \dots, x_{0n}\} \quad (7)$$

where, $x_{0j} = \max_j x_{ij}$ and $j = 1, 2, \dots, n$.

Step 3: calculate the gray relational degree using the Eq. (8).

$$\gamma(x_{0j}, x_{ij}) = \frac{\min_i \min_j \Delta_{ij} + \xi \max_i \max_j \Delta_{ij}}{\Delta_{ij} + \xi \max_i \max_j \Delta_{ij}} \quad (8)$$

where, $\Delta_{ij} = |x_{0j} - x_{ij}|$, $i = 1, 2, \dots, m$, $j = 1, 2, \dots, n$, and ξ is the fix coefficient $\xi = [0, 1]$, which equals 0.5 in this research.

Step 4: The gray relational rate between x_0 and x_i is calculated using Eq. (9) by calculating all of gray relational degrees.

$$\Gamma(x_0, x_i) = \sum_{j=1}^n w_j \gamma(x_{0j}, x_{ij}), \quad \sum_{j=1}^n w_j = 1 \quad (9)$$

where, w_j indicates the weight of criteria and $i = 1, 2, \dots, m$, $j = 1, 2, \dots, n$.

Step 5: ranking the alternatives based on the gray relational value in a way that the greater value of $\Gamma(x_0, x_i)$ shows the optimality of alternative A_i .

2.3 VIKOR Technique

VIKOR technique is a customized ordering method, which is mostly used in presence of different conflicting criteria (Opricovic, 1998). This is a compromise solution based on the closeness to the ideal solution and an agreement established by mutual concessions. This method has been widely used by researchers to rank the alternatives. VIKOR Method has the following steps (Gupta, 2018):

Step 1: Calculate the pairwise matrix for each alternative so that each criterion is evaluated using the verbal scale, which is presented in Table 4.

Step 2: Calculate the average decision matrix using Eq. (10).

$$f_{ij} = \frac{1}{k} \sum_{t=1}^k x_{ij}^t \quad i = 1, 2, \dots, m; j = 1, 2, \dots, n \quad (10)$$

where, x_{ij}^t is the value of alternative i relative to the criterion j given by the expert t .

Step 3: Calculate the best f_j^* and the worst f_j^- of all criteria using Eq. (11) and Eq. (12).

$$f_j^* = \max f_{ij}, \quad i = 1, 2, \dots, m; j = 1, 2, \dots, n \quad (11)$$

$$f_j^- = \min f_{ij}, \quad i = 1, 2, \dots, m; j = 1, 2, \dots, n \quad (12)$$

where, f_j^* represents the positive ideal solution and f_j^- represents the negative ideal solution for criterion j .

Step 4: Compute the values S_i and R_i $i = 1, 2, \dots, m$ by the Eq. (13) and Eq. (14).

$$S_i = \sum_{j=1}^n w_j \frac{(f_j^* - f_{ij})}{(f_j^* - f_j^-)}, \quad (13)$$

$$R_i = \max \left[w_j \frac{(f_j^* - f_{ij})}{(f_j^* - f_j^-)} \right], \quad (14)$$

where, S_i represent the distance between the positive ideal solution and alternative i ; R_i represents the distance between the negative ideal solution and alternative i , w_j indicates the weights of factors obtained from fuzzy BWM analysis.

Step 5: compute the Q_i value by the Eq. (15).

$$Q_i = v \left[\frac{S_i - S^*}{S^- - S^*} \right] + (1 - v) \left[\frac{R_i - R^*}{R^- - R^*} \right] \quad (15)$$

where, $S^- = \max_i S_i$, $S^* = \min_i S_i$ and $R^- = \max_i R_i$, $R^* = \min_i R_i$ and parameter v is introduced as a weight for the strategy of “the majority of criteria”, which equals 0.5 in this research.

Step 6: Rank the alternatives using Q_i values.

Step 7: The alternatives are ranked based on the minimum Q_i if the following two conditions are satisfied:

C₁. “Acceptable Advantage”: the alternative A^1 is chosen if $Q(A^2) - Q(A^1) \geq 1/m - 1$ where, A^2 is the alternative with the second position and m represents the total alternatives.

C₂. “Acceptable stability in decision making”: The alternative A^1 must also be the best ranked by S_i and or R_i values.

Step 8: The alternative with the minimum value in Q_i should be ranked at the first position.

3. Computational Results

This section examines the results obtained from the case study, which in the Mehra Housing construction project in Tehran, Iran using the proposal method. Some information were randomly generated based on the problem structure due to inaccessibility to all data of the project. In this project, 40 potential locations have been selected to establish 20 facilities by the experts.

1- Metal and concrete material storage 1	2- Self-service and Residence	3- Metal and concrete material storage 2
4- Engineering offices and laboratory	5- Metal and concrete material storage 3	6- Joist, block and slab workshop 1
7- Material indoor storage 1	8- Joist, block and slab workshop 2	9- Material indoor storage 2
10- Joist, block and slab workshop 3	11-Material indoor storage 3	12- Forging and carpentry workshop 1
13- Material indoor storage 4	14- Forging and carpentry workshop 2	15- Material indoor storage 5
16- Parking for passenger vehicles	17- Electrical and mechanical equipment indoor storage 1	18- Parking for heavy and construction vehicles
19- Electrical and mechanical equipment indoor storage 2		20- Repair shop

Fig. 1 demonstrates the initial site of the studied construction workshop.

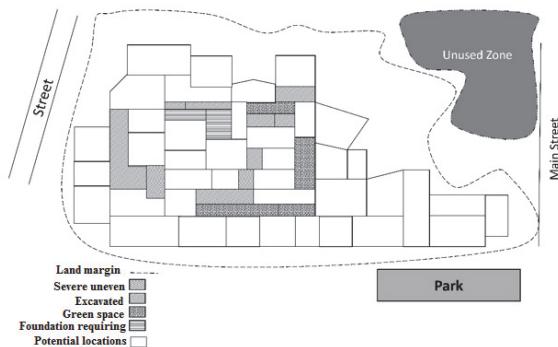


Fig. 1. The initial site of the studied workshop

Methodology steps to achieve the results have been presented in following sections.

3.1 Determining the weights of the criteria affecting the increasing safety level and ranking the potential locations for site layout

Data analysis is a multistep process in which, the data that have been collected by using the data collecting tools in the statistical sample (society) are summarized, coded, classified and processed in order to provide the field for analyses and relationships between the data to achieve the research goals. In this process, the data are refined conceptually and empirically.

3.2 Validation of safety criteria

Lawshe's Validation was used in this section by distributing and collecting the questionnaire (1) in order to determine safety criteria affecting the site layout. In this case, 30 experts were interviewed to determine validity of the identified criteria, which the results are reported in Table 1.

Table 1

Results of validating the safety criteria affecting site layout

Criterion	N	ne	CVR	Criterion	N	ne	CVR
Visual beauty	30	19	0.27	The relationship between labor and equipment	30	27	0.80
Safety flexibility of equipment	30	28	0.87	Automation level of equipment	30	18	0.20
Light shortage	30	26	0.73	type of products	30	19	0.27
Respiratory risks	30	27	0.80	Product features	30	19	0.27
Association with the other parts	30	19	0.27	Suitable final plan	30	28	0.87
Possible further development	30	18	0.20	Temperature changes	30	14	-0.07
Safe feeding equipment	30	15	0.00	Noise disturbance	30	18	0.20
Access to standard equipment	30	27	0.80	Safe access to the raw materials	30	26	0.73
Protective equipment for labor	30	25	0.67	Wastewater and waste disposal	30	18	0.20
Materials safety information and guidelines	30	28	0.87	Fire and explosion	30	19	0.27

As there are 30 evaluators, the minimum CVR equals to 0.33 according to the table 1. Therefore, the finalized safety criteria affecting the site layout are indicated in Table 2:

Table 2

Final criteria for site layout

Final criteria for layout evaluation	ID	Final criteria for layout evaluation	ID
Safety flexibility of equipment	C ₁	Materials safety information and guidelines	C ₆
Light shortage	C ₂	The relationship between labor and equipment	C ₇
Respiratory risks	C ₃	Suitable final plan	C ₈
Access to standard equipment	C ₄	Safe access to the raw materials	C ₉
Protective equipment for labor	C ₅		

3.3 Weights of safety criteria

This section presents the results of the most important (best) and unimportant (worst) criteria using the BWM questionnaire. To evaluate criteria, the opinions of an expert committee in the area of HS were used. The best and worst criteria identified by each respondent were the most important and unimportant criteria affecting site layout, respectively based on the experts' opinions. The best and worst criteria, which are identified by experts, can be seen in Table 3.

Table 3

The best and worst identified criterion by the experts

The most unimportant criterion	The most important criterion	Relevant criterion
-	1,5	C ₁
-	3, 7, 8	C ₂
1, 4, 5	-	C ₃
-	4, 2	C ₄
-	-	C ₅
-	6	C ₆
2, 7	-	C ₇
3, 8	-	C ₈
6	-	C ₉

This part of study determines the preferences of the best criterion among all of the criteria. This information is obtained from distributing and collecting the BWM questionnaire so that the respondents are asked to identify the preference of the best criterion relative to other criteria. Therefore, the best-other criteria vectors are indicated in Table 4.

Table 4

The best-other criteria vectors

Experts	The best criterion	C ₁	C ₂	C ₃	C ₄	C ₅	C ₆	C ₇	C ₈	C ₉
Expert 1	C ₁	1	3	9	2	4	2	3	2	4
Expert 2	C ₄	4	2	3	1	2	2	8	3	4
Expert 3	C ₂	2	1	4	2	2	3	2	9	4
Expert 4	C ₄	2	3	8	1	4	2	2	3	5
Expert 5	C ₁	1	2	9	3	2	2	3	4	2
Expert 6	C ₆	2	3	2	4	2	1	3	3	9
Expert 7	C ₂	3	1	2	2	3	2	9	2	5
Expert 8	C ₂	3	1	3	2	2	5	2	8	2

Preferences of other criteria relative to the worst criterion are determined in a same way. This information is obtained from distributing and collecting the BWM questionnaire so that the respondents are asked to identify the preference of the worst criterion relative to other criteria. Therefore, the worst-other criteria vectors are indicated in Table 5.

Table 5

The worst-other criteria vectors

Experts	Expert 1	Expert 2	Expert 3	Expert 4	Expert 5	Expert 6	Expert 7	Expert 8
The worst criterion	C ₃	C ₇	C ₈	C ₃	C ₃	C ₉	C ₇	C ₈
Criterion								
C ₁	9	2	2	2	9	2	2	2
C ₂	2	3	9	4	2	2	9	8
C ₃	1	2	3	1	1	3	2	2
C ₄	2	8	5	8	5	4	3	3
C ₄	3	3	2	2	4	5	5	5
C ₆	4	2	2	5	3	9	2	3
C ₇	3	1	2	3	2	3	1	3
C ₈	2	4	1	2	3	2	4	1
C ₉	2	2	3	2	3	1	2	2

Ultimately, the best-worst method is employed to determine the results of consistency coefficient of pairwise comparisons as well as the weights of the criteria affecting site layout. The weights of safety criteria are calculated by solving the linear WBM technique among eight experts and using GAMS24.3 Software and BARON solver. These weights are the average weights for each criterion, which are demonstrated in a unit weigh vector in Table 6.

Table 6
Weights of safety criteria for site layout

Criterion	Respondent (Experts)								Final weights
	R(1)	R(2)	R(3)	R(4)	R(5)	R(6)	R(7)	R(8)	
Safety flexibility of equipment	0.256	0.072	0.103	0.106	0.253	0.100	0.097	0.091	0.135
Light shortage	0.099	0.139	0.256	0.097	0.104	0.095	0.246	0.236	0.159
Respiratory risks	0.033	0.096	0.077	0.034	0.028	0.129	0.101	0.091	0.074
Access to standard equipment	0.107	0.249	0.103	0.251	0.099	0.071	0.129	0.130	0.142
Protective equipment for labor	0.074	0.139	0.103	0.072	0.149	0.143	0.095	0.0137	0.114
Materials safety information and guidelines	0.149	0.105	0.103	0.145	0.133	0.243	0.101	0.055	0.129
The relationship between labor and equipment	0.099	0.033	0.154	0.140	0.099	0.095	0.028	0.130	0.097
Suitable final plan	0.107	0.095	0.026	0.097	0.075	0.095	0.145	0.031	0.084
Safe access to the raw materials	0.076	0.072	0.077	0.058	0.060	0.029	0.058	0.099	0.066
ξ^L^*	0.041	0.038	0.051	0.039	0.046	0.043	0.044	0.038	0.043

Here ξ^L^* represents consistency of comparisons. According to the Table 6, comparisons are highly compatible due to their proximity to zero. It is concluded from the pairwise comparisons between the criteria that the obtained weights for criteria of light shortage, access to standard equipment and safety flexibility of equipment had the highest values respectively relative to the other criteria. Table 6 shows that the final value of CR is lower than 0.1 indicating the proper criteria selection to achieve the result. In fact, it can be stated based on the opinions of experts that the introduced criteria had an appropriate consistency and could affect the final responses.

3.4 Evaluation of potential locations

At this step, 40 potential locations are evaluated for site layout. To facilitate this process, the locations are assessed by the verbal variables including very good, good, moderate, poor, very poor, which are scored from one to five. Very good variable for each criterion indicates the best evaluation value per all of the criteria. Locations evaluation values are reported in following tables.

3.5 Ranking the potential locations

At this section, verbal variables are converted to quantitative ones then functional weights of the locations are measured using VIKOR and GRA techniques. The functional weights of locations have been shown in following tables by consideration on safety criteria.

3.5.1. VIKOR ranking results

At this section, the 40 initial locations are ranked for site layout by distributing and collecting the questionnaire 3 as well as stepwise implementation of VIKOR method. This process is accomplished through following steps:

Step 1: creating the decision matrix: decision matrix is created as indicated in table 7 based on the number of criteria, alternatives and evaluation of all alternatives for different criteria.

Table 7

Values for evaluation of initial locations for site layout

Alternative-criterion matrix	Relevant criteria								
	C_1	C_2	C_3	C_4	C_5	C_6	C_7	C_8	C_9
Location (1)	3.87	4.45	1.04	3.24	1.15	2.58	2.29	1.94	3.52
Location (2)	2.04	3.50	3.39	4.43	1.17	4.10	4.37	1.47	1.00
Location (3)	4.33	2.85	2.67	1.96	3.04	3.96	3.73	4.48	2.86
Location (4)	2.25	3.12	3.83	1.68	2.51	2.78	1.61	1.66	1.13
Location (5)	3.60	2.77	3.43	1.12	4.02	4.07	1.89	1.85	1.97
:	:	:	:	:	:	:	:	:	:
Location (35)	3.64	1.44	3.24	2.89	1.83	2.10	2.31	1.32	2.98
Location (36)	3.53	1.29	2.14	3.46	2.35	3.14	1.48	3.84	4.31
Location (37)	3.79	1.73	3.44	1.61	1.53	2.97	3.47	1.46	4.05
Location (38)	2.49	3.49	2.03	2.91	1.99	4.18	2.79	1.38	3.89
Location (39)	4.05	3.75	3.89	1.24	4.08	3.69	1.30	2.77	4.43
Location (40)	2.36	2.26	1.89	3.08	4.26	2.18	1.21	2.70	4.14

Step 2: Normalization of the decision matrix: the alternative-criterion decision-making matrix should be normalized. For example, f_{ij} is calculated as follows:

$$f_{ij} = \frac{x_{1j}}{\sqrt{\sum_{i=1}^{40} x_{1j}^2}} = \frac{3.87}{\sqrt{3.87^2 + 2.04^2 + \dots + 4.05^2 + 2.36^2}} = 0.186 \quad (16)$$

and other f_{ij} values are calculated then the obtained values up to three decimal places are shown as a matrix in Table 8.

Table 8

Normalized matrix of evaluation values of initial locations for site layout

Alternative-criterion matrix	Relevant criteria								
	C_1	C_2	C_3	C_4	C_5	C_6	C_7	C_8	C_9
Location (1)	0.186	0.213	0.050	0.155	0.055	0.124	0.110	0.093	0.169
Location (2)	0.098	0.168	0.163	0.212	0.056	0.197	0.210	0.071	0.048
Location (3)	0.208	0.137	0.128	0.094	0.146	0.190	0.179	0.215	0.137
Location (4)	0.108	0.150	0.184	0.081	0.120	0.133	0.077	0.080	0.054
Location (5)	0.173	0.133	0.165	0.054	0.193	0.195	0.091	0.089	0.094
:	:	:	:	:	:	:	:	:	:
Location (35)	0.175	0.069	0.155	0.139	0.088	0.101	0.111	0.063	0.143
Location (36)	0.169	0.062	0.103	0.166	0.113	0.151	0.071	0.184	0.207
Location (37)	0.182	0.083	0.165	0.077	0.073	0.142	0.166	0.070	0.194
Location (38)	0.119	0.167	0.097	0.140	0.095	0.200	0.134	0.066	0.187
Location (39)	0.194	0.180	0.187	0.059	0.196	0.177	0.062	0.133	0.212
Location (40)	0.113	0.108	0.091	0.148	0.204	0.105	0.058	0.129	0.199

Step 3: determining the best and worst value. The best and worst values of each criterion are determined as indicated in Table 9.

Table 9

The best and worst criteria

Relevant features	Relevant criteria								
	C_1	C_2	C_3	C_4	C_5	C_6	C_7	C_8	C_9
f_i^*	0.213	0.048	0.050	0.215	0.211	0.216	0.214	0.215	0.212
f_i^-	0.048	0.215	0.213	0.052	0.054	0.052	0.054	0.056	0.048
$f_i^* - f_i^-$	0.165	-0.167	-0.163	0.163	0.157	0.164	0.160	0.159	0.165

Table 10

Maximum and minimum distance between alternatives and the ideal solution

S^-	0.730	R^-	0.159
S^*	0.266	R^*	0.080
$S^- - S^*$	0.463	$R^- - R^*$	0.079

Step 4: calculating the advantage, regret and VIKOR indicators besides determining the potential locations: The considered initial locations are sorted at this step by considering the VIKOR index, where the alternatives with lower Q_i have lower preferences. As it is shown, the selected locations 7, 36 and 30 have ranked at the 1 to 3 positions, respectively.

Table 11

Results of the advantage (S_i), regret (R_i) and VIKOR (Q_i) indicators and the proposal alternatives ranking

Alternative	S_i	R_i	Q_i	Rank
Location (1)	0.562	0.157	0.807	37
Location (2)	0.534	0.114	0.502	21
Location (3)	0.348	0.105	0.247	6
Location (4)	0.709	0.117	0.710	33
Location (5)	0.524	0.140	0.659	32
:	:	:	:	:
Location (35)	0.516	0.091	0.337	10
Location (36)	0.343	0.087	0.123	2
Location (37)	0.501	0.120	0.505	23
Location (38)	0.511	0.113	0.474	19
Location (39)	0.515	0.135	0.618	31
Location (40)	0.454	0.094	0.292	7

3.5.2 Results of GRA ranking

At this section, the 40 initial locations are ranked for site layout by distributing and collecting the questionnaire 3 as well as stepwise implementation of VIKOR method. This process is done through following steps:

Step 1: forming decision-making matrix: at this step, the opinions collected from the questionnaire and then the criterion-alternative matrix is formed based on the averaged opinions indicated in Table 12.

Table 12

The values of evaluating initial locations for site layout

Alternative-criterion matrix	Relevant criteria								
	C_1	C_2	C_3	C_4	C_5	C_6	C_7	C_8	C_9
Location (1)	3.87	4.45	1.04	3.24	1.15	2.58	2.29	1.94	3.52
Location (2)	2.04	3.50	3.39	4.43	1.17	4.10	4.37	1.47	1.00
Location (3)	4.33	2.85	2.67	1.96	3.04	3.96	3.73	4.48	2.86
Location (4)	2.25	3.12	3.83	1.68	2.51	2.78	1.61	1.66	1.13
Location (5)	3.60	2.77	3.43	1.12	4.02	4.07	1.89	1.85	1.97
:	:	:	:	:	:	:	:	:	:
Location (35)	3.64	1.44	3.24	2.89	1.83	2.10	2.31	1.32	2.98
Location (36)	3.53	1.29	2.14	3.46	2.35	3.14	1.48	3.84	4.31
Location (37)	3.79	1.73	3.44	1.61	1.53	2.97	3.47	1.46	4.05
Location (38)	2.49	3.49	2.03	2.91	1.99	4.18	2.79	1.38	3.89
Location (39)	4.05	3.75	3.89	1.24	4.08	3.69	1.30	2.77	4.43
Location (40)	2.36	2.26	1.89	3.08	4.26	2.18	1.21	2.70	4.14

Step 2: forming the normal decision-making matrix: at this step, the matrix is normalized; accordingly, the normal alternative-criterion matrix is indicated in Table 13.

Table 13

Normalized matrix of values evaluating the site layout initial locations

Alternative-criterion matrix	Relevant criteria								
	C_1	C_2	C_3	C_4	C_5	C_6	C_7	C_8	C_9
Location (1)	0.834	0.011	1.000	0.635	0.009	0.437	0.350	0.235	0.735
Location (2)	0.300	0.284	0.309	0.985	0.015	0.883	0.973	0.093	0.000
Location (3)	0.968	0.470	0.521	0.259	0.585	0.842	0.781	1.000	0.542
Location (4)	0.362	0.393	0.179	0.176	0.424	0.496	0.147	0.151	0.038
Location (5)	0.755	0.493	0.297	0.012	0.884	0.874	0.231	0.208	0.283
:	:	:	:	:	:	:	:	:	:
Location (35)	0.767	0.874	0.353	0.532	0.216	0.296	0.356	0.048	0.577
Location (36)	0.735	0.917	0.676	0.700	0.375	0.601	0.108	0.807	0.965
Location (37)	0.810	0.791	0.294	0.156	0.125	0.551	0.704	0.090	0.889
Location (38)	0.431	0.287	0.709	0.538	0.265	0.906	0.500	0.066	0.843
Location (39)	0.886	0.212	0.162	0.047	0.902	0.762	0.054	0.485	1.000
Location (40)	0.394	0.639	0.750	0.588	0.957	0.320	0.027	0.464	0.915

Step 3: calculating the gray relational degree matrix: at this step, gray relational degree is calculated for each alternative and the results are indicated in Table 14.

Table 14
Gray relational degree matrix

Alternative-criterion matrix	Relevant criteria								
	C_1	C_2	C_3	C_4	C_5	C_6	C_7	C_8	C_9
Location (1)	0.751	0.336	1.000	0.578	0.335	0.470	0.435	0.395	0.653
Location (2)	0.417	0.411	0.420	0.971	0.337	0.810	0.949	0.355	0.333
Location (3)	0.940	0.485	0.511	0.403	0.547	0.759	0.696	1.000	0.522
Location (4)	0.439	0.451	0.379	0.378	0.465	0.498	0.369	0.371	0.342
Location (5)	0.671	0.496	0.416	0.336	0.812	0.799	0.394	0.387	0.411
:	:	:	:	:	:	:	:	:	:
Location (35)	0.682	0.799	0.436	0.517	0.390	0.415	0.437	0.344	0.542
Location (36)	0.653	0.857	0.607	0.625	0.444	0.556	0.359	0.722	0.935
Location (37)	0.725	0.705	0.415	0.372	0.364	0.527	0.628	0.355	0.819
Location (38)	0.468	0.412	0.632	0.520	0.405	0.842	0.500	0.349	0.761
Location (39)	0.815	0.388	0.374	0.344	0.837	0.678	0.346	0.493	1.000
Location (40)	0.452	0.581	0.667	0.548	0.921	0.424	0.339	0.483	0.855

Step 4: calculating the gray relational rank: the gray relational rank of each alternative is calculated at this step. The results are reported in Table 15.

Table 15
Gray relational rank matrix

Location	10	9	8	7	6	5	4	3	2	1
Γ	0.664	0.738	0.555	0.686	0.570	0.541	0.419	0.645	0.577	0.528
Rank	4	1	20	3	17	24	40	7	13	29
Location	20	19	18	17	16	15	14	13	12	11
Γ	0.573	0.489	0.537	0.648	0.527	0.491	0.534	0.602	0.484	0.588
Rank	14	34	25	6	30	33	26	11	35	12
Location	30	29	28	27	26	25	24	23	22	21
Γ	0.623	0.698	0.453	0.562	0.563	0.494	0.475	0.662	0.631	0.499
Rank	10	2	38	19	18	32	36	5	9	31
Location	40	39	38	37	36	35	34	33	32	31
Γ	0.570	0.572	0.532	0.548	0.638	0.530	0.463	0.554	0.550	0.426
Rank	16	15	27	23	8	28	37	21	22	39

According to the gray relational analysis, an alternative with the highest gray relational degree is the preferred alternative; therefore, priority of bank branches is determined based on the gray relational degree. The results obtained from the gray relational degree computations imply that the selected locations 9, 29 and 7 are ranked at positions 1 to 3.

3.6. Sensitivity Analysis of GRA and VIKOR Techniques

To analyze sensitivity and reliability of the results obtained from the VIKOR method, the effect of various v values on the VIKOR results were examined. The obtained findings are illustrated in the Fig. 1. As it can be seen in this figure, changing alternatives' preferences have minor difference based on the values of the strategy of the majority of group utility (v). Nevertheless, the selected locations 7, 9, 30 and 36 are the highest ranks.

Therefore, VIKOR technique does not have an acceptable compatibility with changes in v parameter. To examine the effect of different determination coefficients on the results of gray relational analysis, the gray relational degree was calculated for each location by consideration of various determination coefficients. Different determination coefficients were taken in this analysis and the obtained results are shown in Fig. 2. As it is seen, the preferences related to the options have not changed when determination coefficient (ξ) varies and the results obtained from the GRA method are more stable relative to the VIKOR method.

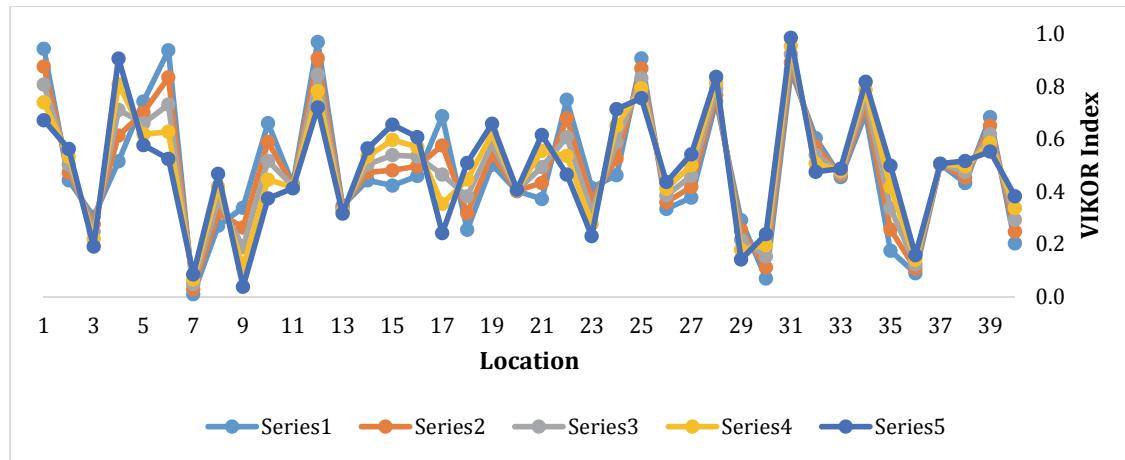


Fig. 2. Sensitivity analysis of VIKOR method

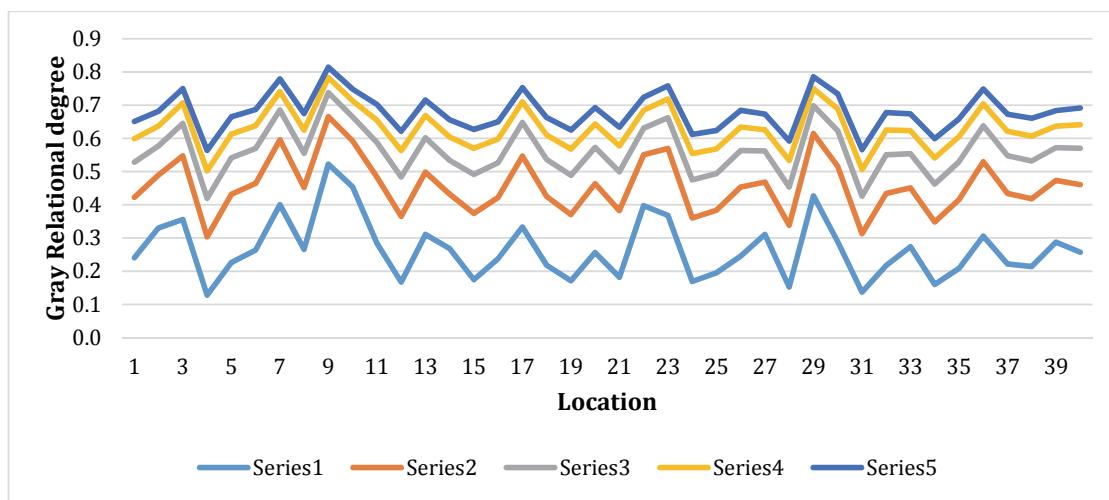


Fig. 3. Sensitivity analysis of GRA method

Ultimately, the potential locations for site layout were determined as indicated in Table 16. It should be noted that the alternatives, which their gray relational degrees were greater than 0.555 were selected as the potential locations based on the consensus of decision makers.

Table 16

The selected potential locations

Row	Location	Gray relational degree (Γ)	Row	Location	Gray relational degree (Γ)
1	Location 9	0.738	11	Location 13	0.602
2	Location 29	0.698	12	Location 11	0.588
3	Location 7	0.686	13	Location 2	0.577
4	Location 10	0.664	14	Location 20	0.5763
5	Location 23	0.662	15	Location 39	0.572
6	Location 17	0.648	16	Location 40	0.570
7	Location 3	0.645	17	Location 6	0.570
8	Location 36	0.683	18	Location 26	0.563
9	Location 22	0.631	19	Location 27	0.562
10	Location 22	0.631	19	Location 27	0.562

Fig. 3 represents the structure of selected potential locations.

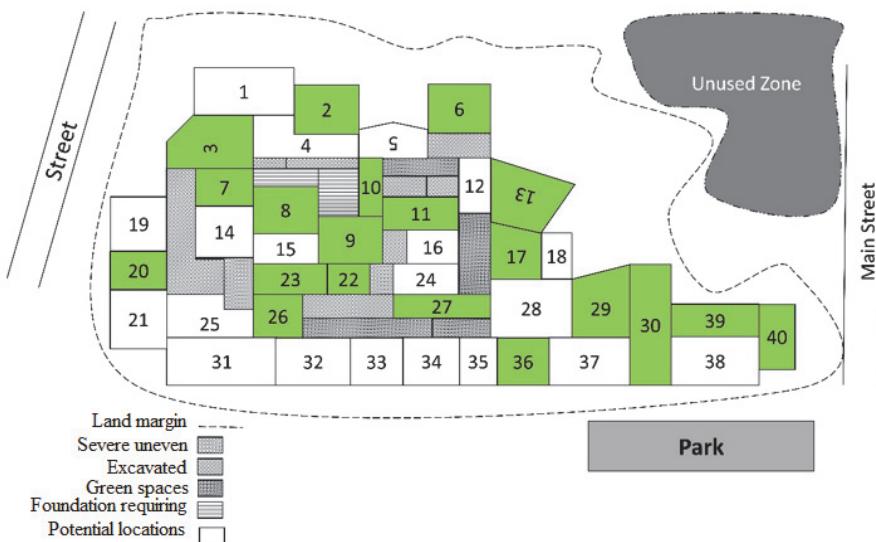


Fig. 3. The selected potential locations for facilities site layout

As it is seen in Fig. 3, almost all of the selected site layout locations are located at the central parts of the site; this may be related to the scores of safety criteria provided by the BWM technique. In fact, the experts believe that safety level at the central part of the site is higher than the marginal space. Moreover, some facilities should be located close to the main street in order to achieve an appropriate transportation system and this can be seen in the obtained results of research.

4. Conclusion and Further Suggestions

This study developed a new hybrid method based on the BWM, GRA and VIKOR techniques in order to select the facility location in the construction layout in accordance with the research framework of the construction management area in the Mehr Housing Project in Tehran, Iran. The research executive structure was designed based on the three operational phases. In the first phase, the criteria were extracted from the research literature then approved by the experts. Furthermore, the potential locations were determined for site layout by the experts and the required data were finally collected in the frame of questionnaire for problem solving. At the second phase, the weight of each criterion was determined using BWM. The results obtained from evaluation of potential locations for site facilities layout in this research introduced light shortage, access to standard equipment and flexible safety in equipment as three important criteria. Then, the final ranking of alternatives was done using GRA and VIKOR techniques. Accordingly, three selected alternatives by the GRA were locations 9, 27 and 7; while VIKOR method selected locations 9, 36 and 7 as preferred alternatives. The similar ranking of alternatives for the best potential location of construction site layout in these two methods requires application of a method with high reliability. Therefore, sensitivity analysis was done on the parameters existing in VIKOR and GRA methods in the third phase in order to select the best ranking method. The computational results showed higher stability of GRA method compared to the VIKOR method. Accordingly, the GRA ranking can be used as the final response for case study implementation. It is recommended to employ new MCDM methods and compare them in order to evaluate their effectiveness and to develop the research dimensions.

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